Quality Improvement Nutrition
GRANT OVERVIEW

Background
Quality Improvement (QI) consists of systematic and continuous actions that lead to measurable improvement in healthcare services and the health status of targeted patient groups. When applied to nutrition practices, QI has the potential to improve overall healthcare status by improvement in the delivery of nutrition products and services.

ENact™, developed by Nestlé Health Science (Nestlé), is an integrated enteral nutrition program designed to help clinicians improve hospital patient outcomes through the adoption of nutrition-focused QI initiatives. ENactNutrition.com offers proprietary nutrition-focused QI resources and educational materials that can help healthcare professionals integrate quality strategies and targeted nutrition practices into patient care.

Purpose
ENact™ Nutrition Grants support nutrition QI projects addressing the delivery of clinical nutrition care to optimize patient outcomes while elevating the value of nutrition and nutrition champions in patient care. Projects should focus on processes related to the delivery of tube feedings or oral supplements in the adult and pediatric population.

The projects funded by Nestlé are the full responsibility of the recipient entity. Nestlé will have no influence over any aspect of the projects and only asks for reports about the results and impact of the projects to confirm that the QI initiative is performed in accordance with the proposal and to disseminate the results to the public to promote awareness of the benefits of QI nutrition programs.

Potential Questions to Consider

☐ What problem does my project address?

☐ What are the potential causes for the problem? Which do I want to address with my project?

☐ What patient population will I work with?

☐ What is my desired goal?

☐ What resources will I require?
<table>
<thead>
<tr>
<th>Eligibility</th>
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<tbody>
<tr>
<td>Geographic Scope:</td>
<td>U.S. only</td>
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<tr>
<td>Eligible Organizations:</td>
<td>These grants are intended for entities involved in the provision of healthcare, including medical centers, hospitals, nursing homes, and home healthcare companies. To be eligible, the entity must be directly involved in delivering clinical nutrition care as either a tube feeding or oral nutritional supplement to individuals experiencing a healthcare issue. (Individual licensed medical professionals are not eligible.)</td>
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<table>
<thead>
<tr>
<th>Description</th>
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<tbody>
<tr>
<td>Date Issued:</td>
<td>MARCH 1, 2016</td>
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<tr>
<td>Area of Interest:</td>
<td>Enteral Nutrition Quality Improvement</td>
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<td>Specific Areas of Focus for this:</td>
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<td><strong>Critical Care:</strong></td>
<td>Inadequate provision of nutrition in ICU patients is associated with increased overall complications, prolonged length of stay, and increased mortality. QI projects may address process changes to improve nutritional status.¹ ² ³</td>
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<td><strong>Malnutrition:</strong></td>
<td>It is estimated that up to 54% of hospitalized patients are malnourished with far reaching consequences.⁴ These projects may address proactive measures to reduce risk for malnutrition in the tube fed or oral supplement patient.</td>
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<td><strong>Surgery:</strong></td>
<td>Surgery complications are costly and increase readmission risk.⁵ ⁶ Postoperative complication is the most significant independent risk factor leading to hospital readmissions⁷ and directly correlates with increased costs of care. Surgery QI projects address process changes that support optimal nutritional status.</td>
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| Expected Monetary Range of Grant Applications: | Individual quality improvement projects requesting $500 up to $15,000 will be considered. The amount awarded will be determined according to specific project scope and duration. |
| Review Committee: | Submissions will be reviewed by a panel of nutrition healthcare professionals who are considered to be QI experts, with representation from Nestlé's Chief Medical Unit. This panel will determine grant awards. |
### Review Criteria:

Grants will be evaluated based on a number of criteria, including the following:

- **The extent to which the initiative:**
  - Addresses a current enteral nutrition practice and evaluates the impact of a process change
  - Incorporates enteral nutritional assessment, treatment or measures
  - Utilizes the Plan-Do-Study-Act (PDSA) QI methodology
  - Includes collaboration with a cross functional team
  - Reflects good clinical practices
  - Can be reasonably completed within 6–12 months

- **The extent to which the responsible organization and has:**
  - the appropriate capabilities and expertise
  - sufficient resources to support the project
  - performed satisfactorily with respect to any prior initiatives supported by Nestlé Health Science

- **The extent to which the funding requested is justified by a budget that is reasonable and appropriate, or the product requested is necessary for the initiative**

### Timeline

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<th>Key Dates</th>
<th>Release Date: March 1, 2016</th>
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<tr>
<td>Application Deadline:</td>
<td>Submissions will be accepted on an ongoing basis. Submissions must be received at least 30 days before the Award Announcement Date.</td>
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<tr>
<td>Award Announcement Dates</td>
<td>July 1, 2016 October 1, 2016 January 2017</td>
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*Award recipients will be notified via email by the dates noted above. Grants distributed following execution of a fully signed Letter of Agreement.*

**Period of Performance:** Completion is required within 6–12 months from execution of LOA

### Award Recipient Requirements

**Requirements:**

- Execute a signed grant agreement with Nestlé
- Initiate the QI project within 60 days of award grant
- Submit 60 day status reports to Nestlé
- Submit an abstract, manuscript for publication as a poster, case study or case report in a peer-reviewed journal within 12 months after completing the project
- Allow Nestlé to publicly announce the award and disseminate reprints of the published results

**Failure to Complete:**

- If the project is not completed within the required timeline, a letter must be submitted to Nestlé requesting a project extension. There is no guarantee of an extension.
- If an extension is denied, the recipient will be required to return any unused grant funds.
# How to Apply

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<tr>
<th>Application</th>
<th>Complete the attached application and provide all required documents.</th>
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| Submit To:  | Carol Siegel  
Head of Medical Affairs  
Nestlé HealthCare Nutrition  
12 Vreeland Road  
Florham Park 07932  

Submissions will be accepted on an ongoing basis. Submissions must be postmarked no later than 30 days before the Award Announcement Date. Applications received after this date will be held and considered for the next award period. |
| Questions:  | Contact Carol Siegel by phone/email at (973) 593-7624 or carol.siegel@us.nestle.com at for questions regarding an application. Questions may include helping applicants to understand what the review panel is looking for, identifying what questions need to be answered, etc. |

## Terms and Conditions:

1. This Grant Overview does not commit Nestlé to award a grant or a grant of any particular size if one is awarded, nor to pay any costs incurred in the preparation of a response to this request.

2. Nestlé reserves the right to accept or reject any or all applications received as a result of this request, or to cancel in part or in its entirety this Grant Overview at any time.

3. Nestlé reserves the right to announce the details of successful grant application(s) on the ÉNact™ website, in presentations, and/or in other public media.

4. For compliance reasons and in fairness to all applicants, all communications about this Grant must come directly to the contact person listed above. Applicants should not contact other departments within Nestlé regarding this Grant. Failure to comply will disqualify applicants.

5. Nestlé will be reporting grant awards made to teaching hospitals (as listed in Open Payments program published list of teaching hospitals) to the federal government as required by the Sunshine Act.

6. Nestlé will also be reporting grants payments as required by any state disclosure laws.

7. Grant funds cannot be used by a recipient institution to duplicate the salary of its employees or to compensate an individual healthcare provider for services provided to patients for which a payer, including any Government Healthcare Program, will be billed.

8. No portion of grant funds may be used to pay for food and/or beverages.

9. All submissions are the property of Nestlé Health Science. Contents will be held in strict confidence and will not be shared with non-Nestlé personnel.

10. Nestlé reserves the right to review the results for accuracy regarding any Nestlé products used, and compliance with relevant laws and regulations and Nestlé’s Compliance Policies.